Total Capital Programme 2019/20 to 2020/21 - includir	ng new pro	oposais in <i>i</i>	Appenaix .	<u> </u>										Appendix	. 1
		2019/20			Funding			2020/21			- - - - - -			TOTAL	
Project Title	Gross Value £000	External Funding £000	Net Value £000	Borrowing	Capital grants	funding	Value	External Funding	Net Value £000	Borrowing £000	Capital grants	Section 106/ CIL funding £000	Gross Bid Value	External Funding £000	Net Bid Value
Resources and Commercial Directorate															
Ongoing refresh & enhancement of ICT 'Replacement, upgrades and enhancements to applications, infrastructure and end user devices, not included within the agreed supplier service charges or transformation programme	5,000		5,000	5,000			3,000	0	3,000	3,000			8,000	0	8,000
Devolved Applications Refresh -In order to maintain external compliance and to support the deployment of new applications a roadmap has been agreed with Sopra Steria to keep the IT infrastructure up to date. This will result in the need to upgrade line of business applications (owned by the services) in order for them to remain compatible and maintain external compliance.	700		700	700			1,700	0	1,700	1,700			2,400	0	2,400
Commercial Property Investment - to increase investment in commercial properties on the basis that a revenue stream is provided to support the revenue budget from commercial property rents	25,000		25,000	25,000									25,000	0	25,000
SAP upgrade/alternative provision - there is £1m provision in the existing programme in 2019/20 to contribute towards the project which is estimated to cost £4m.							3,000		3,000	3,000			3,000	0	3,000
Total Resources and Commercial Directorate	30,700	0	30,700	30,700	0		7,700	0	7,700	7,700	0	0	38,400	0	38,400
People's Directorate															
Adults															
In-House Residential Establishments Investment to maintain the infrastructure of the Council's internal residential and day care facilities. Requirement ceases post 2019/20 linking to revenue MTFS service reprovision proposals	200	0	200	200					0				200	0	200
Total Adults	200	0	200	200	0	0	0	0	0				200	0	200
Sahaala															
Schools															

Total Capital Programme 2019/20 to 2020/21 - including	ng new pro	oposais in A	Appenaix .	<u> </u>										Appendix	1
		2019/20			Funding			2020/21			Funding			TOTAL	
	Gross Value	External Funding	Net Value		Capital	Section 106/ CIL funding		External Funding	Net Value	Borrowing	Capital	Section 106/ CIL funding	Gross Bid	External Funding	Net Bid
Project Title	£000	£000	£000	_	_	£000		_	£000	£000		_		£000	Value
SEN Expansion - The LA will receive £2.295m from the DfE's capital grant for special provision. The proposal is to add this grant to the capital programme in addition to the existing £4.5m taking the total budget available for SEN provision to £6.795m (including funding allocated in 18-19)					1,674	2000	621	621	0		621	2000	2,295		
Bulge Classes Bulge class funding relates to capital works required at a school when an additional form of entry are placed in a particular year which then passes through the school without being followed by additional classes.	150	150	0		150								150	150	0
Children's Capital Maintenance Programme Proactive and reactive programme of maintenance across the schools estate	1,350	1,350	0		1,350								1,350	1,350	0
Secondary Expansion The growth in demand for primary places will progress to secondary schools. Additional capacity has been secured through the expansion of two schools, Bentley Wood and Whitefriars, the permanent location of Avanti House and a further 6 forms of entry secured through the successful free school bid for Pinner High. However, there will still be a shortfall of approx 5 forms of entry from 2022/23 which will require capital funding to create additional places	5,250	2,625	2,625	2,625	2,625								5,250	2,625	2,625
Total Schools	8,424	5,799	2,625	2,625	5,799	0	621	621	0	0	621	0	9,045	6,420	2,625
Total People's Directorate	8,624					0	621		0				9,245	-	· · · · · · · · · · · · · · · · · · ·
Community Directorate															
Environmental Services															
Flood Defence Renewal of ageing drainage infrastructure to reduce the risk of flooding impact on residents, properties and business continuity. To be funded from BCIL.	300	300	0			300	300	300	0			300	600	600	0

Total Capital Programme 2019/20 to 2020/21 - including	ing new proposals in Appendix 2													Appendix	1
		2019/20			Funding			2020/21			unding			TOTAL	
Project Title	Gross Value £000	External Funding £000	Net Value £000	Borrowing	Capital grants £000	funding		External Funding £000	Net Value £000	Borrowing £000	grants	Section 106/ CIL funding £000	Gross Bid Value	External Funding £000	Net Bid Value
Waste & Recycling Replacement of aged, damaged and/or lost wheeled bins, as well as bins provision for new residential developments within the borough. On-going improvement works at CA site.	150		150	150			150	0	150	150			300	0	300
Highway Programme Renewal and replacement of highways and footways.	3,300		3,300	3,300			6,700	0	6,700	6,700			10,000	0	10,000
Highway Drainage Improvements to critical drainage areas identified in Surface Water Management Plan as required by The Flood & Water Management Act 2010. To be funded from BCIL.	200	200	0			200	200	200	0			200	400	400	0
Local Implementation Plan (LIP) including CPZ schemes Implementation of the Mayor of London's Transport Strategy as well as Harrow's Transport Local Implementation Plan & parking management programmes.	1,591	1,291	300	300	1,291		1,591	1,291	300	300	1,291		3,182	2,582	600
High Priority Planned Maintenance Improvements to corporate properties (excluding schools) to ensure that they are in a safe condition for occupants.	750		750	750			650		650	650			1,400	0	1,400
Bannisters Former Civil Defence Building Refurbishment and redevelopment of a redundant building to bring it back into use as part of our more commercial approach to maximise the value of existing assets. There is no alternative use for this site as it is not possible to dispose of this building due to the location within a bigger site.	350		350	350									350	0	350
Harrow Weald Toilet Block Refurbishment and redevelopment of a redundant building to bring it back into use as part of our more commercial approach to maximise the value of existing assets. There is no facility to dispose of this site.	150		150	150									150	0	150

Total Capital Programme 2019/20 to 2020/21 - includir	ng new pro	oposals in	Appendix	<u>2</u>										Appendix	:1
		2019/20			Funding			2020/21			unding			TOTAL	
Project Title	Gross Value £000	External Funding £000	Net Value £000	Borrowing	Capital grants £000	Section 106/ CIL funding £000		External Funding £000	Net Value £000	Borrowing £000	-	_	Gross Bid Value	External Funding £000	Net Bid Value
Parks Infrastructure Prioritise parks infrastructure which are most in need of repair in order to provide safe access and use of facilities for all.	506		506	506			675	0	675	675			1,181	0	1,181
Street Lighting Replacement of aged and dangerous lighting columns as well as investment in new lighting to support Climate Change strategy and to provide variable lighting solutions.	1,500		1,500	1,500			1,000		1,000	1,000			2,500	0	2,500
Corporate Accommodation Improvements to corporate buildings to provide a safe and secure environment in which to operate its business.	255		255	255			205	0	205	205			460	0	460
Green Grid Programme Improvements to Harrow's green infrastructure to provide a network of interlinked and multifunctional open spaces. It is assumed that 50% of the scheme will be funded from NCIL.	150	75	75	75		75	150	75	75	75		75	300	150	150
CCTV Cameras and equipment at depot Installation of parking enforcement cameras at certain locations where it is permissible to capture contraventions by cameras following Deregulation Bill. Upgrade of equipment and facilities at the depot.	50		50	50			50		50	50			100	0	100
CCTV Infrastructure - this project is to upgrade the borough's CCTV infrastructure. The current infrastructure has been in place since 2001.	800		800	800									800	0	800
Purchase of Trade Waste Bins Purchase of bins to support expansion of business as part of Project Phoenix	100		100	100			100	0	100	100			200	0	200
Car parks Infrastructure Improvement to car parking facilities to comply with H&S requirements and to commercialise council owned car parks.	15		15	15			15		15	15			30	0	30

	2019/20			Funding										
		2019/20		Fullulliu			2020/21		F	unding			TOTAL	
Gross Value £000	External Funding £000	Value	Borrowing	Capital grants	106/ CIL funding	Gross Value	External Funding	Net Value £000	Borrowing	Capital grants	funding	Gross Bid Value	External Funding £000	Net Bid Value
)	300	300									300	0	300
)	5,830	5,830			5,000		5,000	5,000			10,830	0	10,830
8,225	5	8,225	8,225			1,324		1,324	1,324			9,549	0	9,549
1,722	1,722	0	0	1,020	702	0		0				1,722	1,722	0
.)	2,000	2,000			3,000		3,000	3,000			5,000	0	5,000
sk"	350	0			350	250	250	0			250	600	600	0
ne 400)	400	400					0				400	0	400
e le	Value £000 n 300 5,830 5,830 1,722 at 8,225 at 2,000 ne isk" ng 350	Value £000 10 300 5,830 11,722 11,722 11,722 11,722 11,722 11,722 11,722 11,722	Value £000 Funding £000 n 300 5,830 5,830 at 8,225 d to 8,225 and 1,722 1,722 are it of sk" ang 350 350 35. me 400 400	Value £000 Funding £000 Value £000 Borrowing £000 n 300 300 300 5,830 5,830 5,830 at 8,225 8,225 at to 1,722 1,722 0 0 arrit at arritaring 2,000 2,000 2,000 are it arritaring 350 350 0 400	Value £000 Funding £000 Value £000 Borrowing £000 grants £000 1 300	Gross Value Funding £000	Value	Capital Funding 2000 South	Capital Value Funding Fundin	Capital Funding Fund	Capital Funding Fund	Capital 106/CIL Grants Funding Funding External Funding Funding External Funding External Funding Funding F	Capital Funding 2000 Capital 200	No. Funding Funding

Total Capital Programme 2019/20 to 2020/21 - includir	ng new pr	oposals in A	Appendix	<u>2</u>										Appendix	1
		2019/20			Funding			2020/21		ı	unding			TOTAL	
Project Title	Gross Value £000	External Funding £000	Net Value £000	Borrowing	Capital grants £000	funding	Gross Value	External Funding £000	Net Value £000	Borrowing £000	grants	Section 106/ CIL funding £000	Gross Bid Value	External Funding £000	Net Bid Value
Total Environmental Services	28,994	3,938	25,056	25,056	2,311	1,627	21,360	2,116	19,244	19,244	1,291	825	50,354	6,054	44,300
Community & Culture															
Leisure & Libraries Capital Infrastructure - Capital to be invested in a targeted programme to improve the infrastructure of the Council's leisure and library facilities. There is a high risk, particularly with Harrow Leisure Centre, that failure to maintain the infrastructure will inevitably lead to a building closure if a major fault occurs and be a risk to leisure income.	110		110	110			150		150	150			260	0	260
Harrow Museum Capital Infrastructure - this covers regular planned works beyond day to day maintenance revenue costs.							104	60	44	44	60	0	104	60	44
Harrow Arts Centre - IBackHAC Harrow Arts Centre - IBackHAC The proposal will enable the council to increase participation in the arts, create new workspace through fit-out improvement works on derelict buildings on the site, improve the public realm and wayfinding on the site and install new modular units on site in lieu of 3 portacabins that are no longer fit for purpose. The project will increase the rental income for HAC to make it financially sustainable. Total estimated costs of the project are £1.91m. GLA Good Growth Fund of £0.76m has been secured to part fund the project. The remaining £1.150m will be met from BCIL.	1,488	1,488	0		338	1,150	422	422	0		422		1,910	1,910	0

Total Capital Programme 2019/20 to 2020/21 - including	ng new pro	oposals in	Appendix	<u>2</u>										Appendix	: 1
		2019/20			Funding			2020/21		F	unding			TOTAL	
Project Title New Town Centre library	Gross Value £000	External Funding £000	Net Value £000	Borrowing	_	Section 106/ CIL funding £000		External Funding £000	Net Value £000	Borrowing £000	grants	Section 106/ CIL funding £000	Gross Bid Value	External Funding £000	Net Bid Value
As part of the town centre regeneration scheme on College Road to be funded from CIL. The new library is being built by Barratt Homes as part of the CIL in-kind agreement and will be handed over to the Council on a shell and core basis. The Council is responsible for the fit-out works. The latest cost estimate for the project is £2.3m. There is £1.8m funding in the approved capital programme, therefore the budget is to be increased by £500k. This budget requirement will be funded from CIL.	2,090	2,090	0			2,090			0				2,090	2,090	0
Priority works for libraries identified from the condition surveys following the service being brought back inhouse.	200	0	200	200					0				200	0	200
Refurbishment of 3 libraries (Pinner, Roxeth, and Wealdstone) requested by the Cross Party Members Steering Group. This would require a minimum of £150k per library. This is assumed as being funded from NCIL.	150	150	0			150	150	150	0			150	300	300	0
Total Community & Culture	4,038	3,728	310	310	338	3,390	826	632	194	194	482	150	4,864	4,360	504
Housing General Fund															
Better Care Fund - Disabled Facilities Grant - Grants to fund adaptations to private properties to help enable residents to remain in their existing homes	1,500	650	850	850	650		1,500	650	850	850	650		3,000	1,300	1,700
Empty Properties Grants - Grants to help bring empty properties back into use, generally in exchange for nomination rights for a period of time	187		187	187			450		450	450			637	0	637

Total Capital Programme 2019/20 to 2020/21 - including	ng new pr	oposals in <i>i</i>	Appendix :	2										Appendix	1
		2019/20			Funding			2020/21		F	unding			TOTAL	
Project Title	Gross Value £000	External Funding £000	Net Value £000	Borrowing	Capital grants £000		Value	External Funding £000	Net Value £000	Borrowing £000	_	Section 106/ CIL funding £000	Gross Bid Value	External Funding £000	Net Bid Value
Better Care Fund - Disabled Facilities Grant - Grants to fund adaptations to private properties to help enable residents to remain in their existing homes - Includes assumed use of additional DFG grant to fund additional works - no net cost to the Council as additional works grant funded. Linked to income generation proposal for Home Improvement Agency.	530	530	0		530		530	530	0		530		1,060	1,060	0
Disabled Facilities Grant - to increase the existing programme by £932k which will bring the total allocation in 2019/20 to £2.962m.	932		932	932					0				932	0	932
Total Housing General Fund	3,149	1,180	1,969	1,969	1,180	0	2,480	1,180	1,300	1,300	1,180	0	5,629	2,360	3,269
_	·	·	Í	·					•						
Total Community Directorate	36,181	8,846	27,335	27,335	3,829	5,017	24,666	3,928	20,738	20,738	2,953	975	60,847	12,774	48,073
Regeneration															
Regeneration programme	19,693		19,693	19,693			5,193		5,193	5,193			24,886	0	24,886
Lyon Road Pop Up Restaurant and Square (GLA and S106 funded) this project is to transform an existing car park in Harrow Town Centre into a multi-function public space to facilitate events. The space will hold 5 kiosks subject to planning permission. Also as part of the programme, a pop up test restaurant will be created to enable restaurateurs to test their menus in a safe space.	726	726	0			726	201	201	0			201	926	926	0

Total Capital Programme 2019/20 to 2020/21 - includi	ng new pr	new proposals in Appendix 2												Appendix	. 1
		2019/20			Funding			2020/21		F	unding			TOTAL	
Project Title	Gross Value £000	External Funding £000	Net Value £000	Borrowing		Section 106/ CIL funding £000	Gross Value	External Funding £000	Net Value £000	Borrowing £000	grants	Section 106/ CIL funding £000	Gross Bid	External Funding £000	Net Bid Value
Harrow High Street Fund - This is a programme to deliver improvements in Town Centres and High Streets in Harrow. The funding will be used to deliver interventions which have a high impact and which are delivered in partnership with local traders and their partners. Resources will be allocated based on a range of criteria including where the need is the greatest and where partners have been identified to assist in the project. Initiatives with match funding will be prioritised. The Council will support traders and their partners in identifying priorities and will also lead on the delivery element. The funding will also fund a post to work with traders and community groups to develop action plans and proposals that meet the criteria. Examples of projects can include street art, shop front enhancements, creating an identify for parades, targeted public realm enhancements and any similar project which enhances High Streets in Harrow. The Funding source will be a combination of NCIL/BCIL and other external funding. The Council will put in £100k pa in order to attract other external funding.	750	650	100	100		650	1,000	900	100	100		900	1,750	1,550	200
New Planning IT system Implementation of a replacement for the Northgate (M3) planning system, enabling service improvements and the move towards greater digitalisation of the service. Indicative capital costs only at this stage until the scoping work and system specification is completed.	1,000		1,000	1,000									1,000	0	1,000
Total Regeneration	22,169	1,376	20,793	20,793	0	1,376	6,394	1,101	5,293	5,293	0	1,101	28,562	2,476	26,086
Total General Fund	97,674	16,021	81,653	81,653	9,628	6,393	39,381	5,650	33,731	33,731	3,574	2,076	137,054	21,670	115,384
Housing Revenue Account Planned Investment Programme - Includes Internal and External works, Mechanical and Electrical, Garages, Aids and Adaptations and Health and Safety works	6,334		6,334				7,225		7,225				13,559	0	13,559

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		2019/20			Funding			2020/21		F	unding			TOTAL	
Project Title	Gross Value £000	External Funding £000	Net Value £000	Borrowing	_	funding	Gross Value	External Funding £000	Net Value £000	Borrowing £000	grants	Section 106/ CIL funding £000	Gross Bid	External Funding £000	Net Bid Value
Grange Farm Phase I (HRA report includes £5.371m of slippage from 2018/19 not included here)	3,004		3,004				12,383		12,383				15,387	0	15,387
Affordable Housing - Infill Phase 2	2,818		2,818				3,829		3,829				6,647	0	6,647
Gayton Road	7,696		7,696				0		0				7,696	0	7,696
Other Schemes Total HRA	6,754 26,606		6,754 26,606				21,025 44,462		21,025 44,462				27,779 71,068		,,
Total General Fund + HRA	124,280	16,021	108,259				83,843	5,650	78,193				208,122	21,670	186,452